2023-2024 Board Recommended Budget

31 May 2023



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Comparative Budget Summary

Revenues Grants for Student Needs, Capital Grants and Deferred Capital Contributions Priorities and Partnerships Fund and Other Revenues Board Programs: Extended Day Program and Early Learning Centres Total Revenues S* Expenditures By Funding Envelope: Instruction Continuing Education Transportation Facilities / Learning Environment Central Administration Amortization Other:	39,232,163 17,345,776 1,046,678,298	11,407,69
Priorities and Partnerships Fund and Other Revenues Board Programs: Extended Day Program and Early Learning Centres Total Revenues Total Revenues \$* Expenditures Instruction By Funding Envelope: \$ Instruction \$ Continuing Education \$ Transportation Facilities / Learning Environment Central Administration Amortization	39,232,163 17,345,776 1,046,678,298 768,366,584 10,665,680 47,183,238	49,505,42 19,084,82 \$ 1,100,848,09 \$ 792,686,65 11,407,69 49,627,55
Priorities and Partnerships Fund and Other Revenues Board Programs: Extended Day Program and Early Learning Centres Total Revenues Total Revenues \$* Expenditures Instruction By Funding Envelope: \$ Instruction \$ Continuing Education \$ Transportation Facilities / Learning Environment Central Administration Amortization	17,345,776 1,046,678,298 768,366,584 10,665,680 47,183,238	19,084,82 \$ 1,100,848,09 \$ 792,686,65 11,407,69 49,627,55
Extended Day Program and Early Learning Centres Total Revenues \$ Expenditures By Funding Envelope: Instruction \$ Continuing Education \$ Transportation \$ Facilities / Learning Environment \$ Central Administration Amortization	1,046,678,298 768,366,584 10,665,680 47,183,238	\$ 1,100,848,09 \$ 792,686,65 11,407,69 49,627,55
Total Revenues\$ 'ExpendituresBy Funding Envelope: Instruction\$Ontinuing Education Transportation Facilities / Learning Environment Central Administration Amortization\$	1,046,678,298 768,366,584 10,665,680 47,183,238	\$ 1,100,848,09 \$ 792,686,65 11,407,69 49,627,55
Total Revenues\$ 'ExpendituresBy Funding Envelope: Instruction\$Ontinuing Education Transportation Facilities / Learning Environment Central Administration Amortization\$	768,366,584 10,665,680 47,183,238	\$ 792,686,65 11,407,69 49,627,59
By Funding Envelope: Instruction \$ Continuing Education Transportation Facilities / Learning Environment Central Administration Amortization	10,665,680 47,183,238	11,407,69 49,627,59
By Funding Envelope: Instruction \$ Continuing Education Transportation Facilities / Learning Environment Central Administration Amortization	10,665,680 47,183,238	11,407,69 49,627,59
Instruction \$ Continuing Education Transportation Facilities / Learning Environment Central Administration Amortization	10,665,680 47,183,238	11,407,69 49,627,59
Continuing Education Transportation Facilities / Learning Environment Central Administration Amortization	10,665,680 47,183,238	11,407,69 49,627,59
Transportation Facilities / Learning Environment Central Administration Amortization	47,183,238	49,627,59
Facilities / Learning Environment Central Administration Amortization		
Central Administration Amortization	98 142 277	101.117.25
Amortization	, ,	
	22,612,953	23,103,58
Other:	70,560,811	77,279,80
Extended Day Program and Early Learning Centres	18,470,282	19,032,81
Debt Repayment	6,120,198	5,876,17
Staff Secondment	6,717,692	6,716,52
Labour Provision	7,000,000	14,000,00
Total Expenditures \$	1,055,839,715	
Projected Surplus (Shortfall) \$	(9,161,417)	\$

Use of Reserves	_	2022-2023 Approved Budget	Reco	23-2024 mmended Sudget
Appropriated Reserves				
Amortization on Board-Approved Capital Projects	\$	751,934	\$	-
Other Operating and Capital Needs		8,409,483		-
Total Use of Reserves	\$	9,161,417	\$	-



Grants for Student Needs

		2021-2022 Actual	2022-2023 Approved Budget			2023-2024 commended Budget
Grants for Student Needs (GSN)						
GSN - Operating Grants:	1					
Pupil Foundation	\$	415,026,774	\$	424,432,245	\$	446,565,558
School Foundation		54,378,310		55,352,516		58,072,746
Special Education		103,888,802		106,791,812		113,318,073
French as a Second Language		19,356,106		19,337,570		20,494,028
English as a Second Language		18,236,907		18,402,507		21,859,705
Rural and Northern Education Allocation		197,652		202,194		206,322
Learning Opportunities		18,383,975		18,522,731		19,484,313
Adult Education, Continuing Ed. and Summer School		6,674,548		6,940,635		6,979,639
Teacher and ECE Qualifications and Experience		87,599,908		88,590,325		89,017,407
New Teacher Induction Program		222,446		532,866		584,261
Restraint Savings		(279, 158)		(279,158)		(279,158)
Student Transportation		46,763,304		44,097,820		47,059,872
Administration and Governance		20,338,978		20,703,352		21,654,441
School Operations (Facilities)		79,199,819		81,697,875		86,645,328
Community Use of Schools		1,063,885		1,070,023		1,086,364
Declining Enrolment		1,141,981		-		-
Indigenous Education Allocation		7,218,447		6,804,500		4,257,391
Mental Health and Well-Being		2,793,240		3,858,905		4,077,936
Support for Students		6,871,859		7,010,965		7,231,794
Program Leadership		999,393		1,092,654		1,100,229
Interest on Non-Ontario Financing Authority Debt		2,523,115		2,523,115		2,523,115
COVID-19 Learning Recovery Fund		-		9,982,835		-
Indigenous Bridge Funding		-		-		1,237,314
Total Operating Grants	\$	892,600,291	\$	917,668,287	\$	953,176,678



Capital Grants and Deferred Capital Contributions

		2021-2022 Actual		2022-2023 Approved Budget	Re	2023-2024 commended Budget
GSN - Capital Grants:						
School Renewal	\$	5,087,333	\$	5,087,333	\$	5,087,333
Temporary Accommodations		1,495,911		1,768,638		1,288,469
Interest on Ontario Financing Authority Debt		3,830,199		3,597,084		3,353,062
Interest on Capital Projects under Construction		379,281		559,027		771,056
Trustees' Association Fee and CVRIS Operating Funding		454,475		58,084		58,745
Net Transfer to Deferred Revenue		(8,752,225)		(8,642,412)		(7,936,808)
Total Capital Grants	\$	2,494,974	\$	2,427,754	\$	2,621,857
Total GSN for Operating and Capital Grants	\$	895,095,265	\$	920,096,041	\$	955,798,535
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Deferred Capital Contributions (Ministry Approved Capital)	\$	66,936,755	\$	70,004,315	\$	76,459,318
Grants for Student Needs, Capital Grants and Deferred Capital Contributions	\$	962,032,020	\$	990,100,356	\$	1,032,257,853



Non GSN Revenue and Use of Accumulated Surplus

	2021-2022 Actual	2022-2023 Approved Budget		2023-2024 commended Budget
Non GSN Revenue				
Education Programs:				
Rentals	\$ 3,640,641	\$ 3,961,000	\$	4,527,679
Continuing Education	5,671,780	5,786,333		6,861,411
Other Ministry of Education Grants (including OYAP)	27,377,729	6,899,050		11,416,527
Staff Secondment	6,442,062	6,366,984		6,449,063
Tuition Fees	6,396,919	8,436,000		9,620,000
Interest Income	448,950	800,000		1,400,000
Miscellaneous Revenues	5,816,749	5,241,796		5,985,742
OCENET Facilities Fees and Capital Return	1,858,552	1,741,000		3,245,000
Board Programs:				
Extended Day Program	8,631,989	15,639,551		17,251,445
Early Learning Centres	1,629,713	1,706,225		1,833,376
Total Non GSN Revenue	\$ 67,915,084	\$ 56,577,939	\$	68,590,243
Total Revenue	\$ 1,029,947,104	\$ 1,046,678,295	\$1	,100,848,096
Use of Accumulated Surplus				
Net Amortization of Board Approved Capital Projects	\$ 946,424	\$ 759,822	\$	-
Other Operating and Capital Needs	14,629,433	8,401,595		-
Use of Accumulated Surplus	\$ 15,575,857	\$ 9,161,417	\$	-
Total Revenue and Use of Accumulated Surplus	\$ 1,045,522,961	\$ 1,055,839,712	\$1	,100,848,096



Changes in the Expense Budget - Summary

oproved 2022-2023 Budget	\$	1,055,839,71
ntractual Changes		
Salary Increase Contingency (Funded by Province)	\$	14,000,00
Net Salary and Retirement Savings		(9,229,12
Net Statutory and Fringe Benefits		2,187,28
Large School Salary Adjustment		290,00
Additional 2 Days for Professional Development Elementary		216,5
Additional 2 Days for Professional Development Secondary		88,42
Sub -Total	\$	7,553,1
anges in Costs - Details on Appendix A		
Sub -Total	\$	9,036,3
anges in Grants, Public Sector Accounting Board (PSAB) & Legislation - Details on Appendix	В	
Sub -Total	\$	12,989,5
ard-Recommended Decisions: Academic Staffing - Details on Appendix C		
Elementary Teachers	\$	(1,472,3
Elementary Teachers - Impact of Average Daily Enrolment (ADE)-Based Changes		9,999,4
Secondary Teachers		(1,154,2
Secondary Teachers - Impact of Average Daily Enrolment (ADE)-Based Changes		3,577,5
School Administration		129,9
Sub -Total	\$	11,080,3
ard-Recommended Changes in Staffing - Details on Appendix D		
Schools Office and Support	\$	1,703,1
Central Administration		526,2
Extended Day Program and Early Learning Centres		2,119,6
Sub -Total	\$	4,348,9
	^	4 400 0 40 0
ard-Recommended 2023-2024 Budget	\$	1,100,848,0



Appendices A & B - Changes in Costs & Grants

Recommended Changes in Costs - Appendix A

Description	Amount
Occasional Teachers and Casual Staff Provision	\$ 11,509,298
Temporary Accommodations	1,000,000
Utility Cost Pressures	504,576
Special Education BMS Training	400,000
Green Bin Initiative (Trustee Motion)	300,000
Integrity Commissioner (Contract)	50,000
Restructuring Aspen (B<)	36,000
Security - Board Services	25,000
Extended French Tutor Hours	16,500
Miscellaneous Changes	(266,506)
Saving in Operating - Facilities	(370,000)
Menstrual Equity	(400,000)
Summer Learning Program for ASD/DD to Fund Extra EAs	(610,800)
School Budgets	(1,000,000)
Departmental Savings	(2,157,687)
Total	\$ 9,036,381

Numbers may not add due to rounding

Recommended Changes in Grants, PSAB and Legislation - Appendix B

Description	Amount
Amortization of Capital Assets	\$ 6,893,199
Priorities and Partnerships Fund Grants (PPF Net Change)	3,210,049
Ottawa Student Transportation Authority (OSTA)	2,444,357
OCENET - Contractual Services	463,353
Special Education Equipment Amount (SEA) Expenses	(21,392)
Total	\$ 12,989,566



Appendix C – Board Decisions on Staffing

Board-Recom	mended Decisions: - El	ementary	v Academic Sta	affing				
Position Description	Board Approval		eachers al Instruction	-	eachers al Education	Total		
		FTE Amount FTE Amount				FTE	Amount	
LSS - System Classes/Programs	27-Mar-23	-	\$-	(3.57)	\$ (494,225)	(3.57)	\$ (494,225)	
LSC- Learning Support Consultants	27-Mar-23	-	-	(2.00)	(340,140)	(2.00)	(340,140)	
ESL - Itinerant Coaches-in classroom	27-Mar-23	(1.00)	(105,448)	-	-	(1.00)	(105,448)	
Curriculum - Literacy Coaches	27-Mar-23	1.00	106,772	-	-	1.00	106,772	
Curriculum - Literacy Coaches	27-Mar-23	(5.00)	(533,862)	-	-	(5.00)	(533,862)	
B< Consultant	27-Mar-23	(1.00)	(105,448)	-	-	(1.00)	(105,448)	
Sub-Total		(6.00)	\$ (637,986)	(5.57)	\$ (834,365)	(11.57)	\$ (1,472,351)	
Average Daily Enrolment (ADE) - based changes	27-Mar-23	91.08	\$ 9,999,423	-	\$ -	91.08	\$ 9,999,423	
Total		85.08	\$ 9,361,437	(5.57)	\$ (834,365)	79.51	\$ 8,527,072	



Appendix C – Board Decisions on Staffing

Board-Recon	nmended Decisions: Se	condary <i>i</i>	Academic Staf	fing				
Position Description	Board	Τe	achers	Т	eachers	Total		
		FTE	Amount	FTE	Amount	FTE	Amount	
Jewish Equity Coach	27-Mar-23	1.00	\$ 107,396	-	\$-	1.00	\$ 107,396	
Curriculum - Literacy Coaches	27-Mar-23	(4.00)	(429,584)	-	-	(4.00)	(429,584	
Curriculum - Winning Attitudes	27-Mar-23	(2.00)	(214,792)	-	-	(2.00)	(214,792	
Curriculum - Student Success	27-Mar-23	1.00	107,396	-	-	1.00	107,396	
Curriculum - De-streaming Support	27-Mar-23	(3.00)	(322,188)	-	-	(3.00)	(322,188	
Family Reception Centre	27-Mar-23	(2.00)	(223,121)	-	-	(2.00)	(223,121	
System Classes	27-Mar-23	-	-	4.67	500,465	4.67	500,465	
Learning Support Teachers (LST)	27-Mar-23	-	-	(5.83)	(679,817)	(5.83)	(679,817	
Sub-Total		(9.00)	\$ (974,893)	(1.16)	\$ (179,351)	(10.16)	\$ (1,154,244	
Average Daily Enrolment (ADE)-based changes	27-Mar-23	32.18	\$ 3,577,521	-	\$-	32.18	\$ 3,577,521	
Sub-Total		32.18	\$ 3,577,521	-	\$-	32.18	\$ 3,577,521	
Total		23.18	\$ 2,602,628	(1.16)	\$ (179,351)	22.02	\$ 2,423,277	
Total Academic Staffing		108.26	\$ 11,964,065	(6.73)	\$ (1,013,716)	101.53	\$ 10,950,349	



Appendix C – Board Decisions on Staffing

Board-Recommended Decisions: School Administration									
Position Description	Board Approval Schools		Schools			ral S	upport		Total
		FTE Amount		FTE	Amount		FTE	Amount	
Elementary Principals	27-Mar-23	1.00	\$	144,451	-	\$	-	1.00	\$ 144,451
Elementary Vice-Principals	27-Mar-23	0.50		66,288	-		-	0.50	66,288
Secondary Vice-Principals	27-Mar-23	0.50		66,717	-		-	0.50	66,717
Central Principals	27-Mar-23	(1.00)		(147,466)	-		-	(1.00)	(147,466)
Total		1.00	\$	129,990	-	\$	-	1.00	\$ 129,990

Numbers Mar not add due to rounding

Summary of Recommended Changes								
Position Description	General Instruction					al Education ral Support		Total
	FTE		Amount	FT	Е	Amount	FTE	Amount
Elementary Academic Staffing	85.08	\$	9,361,437	(5	.57)	\$ (834,365)	79.51	\$ 8,527,072
Secondary Academic Staffing	23.18		2,602,628	(1	16)	(179,351)	22.02	2,423,277
School Administration	1.00		129,990			-	1.00	129,990
Total	109.26	\$	12,094,055	(6	.73)	\$ (1,013,716)	102.53	\$ 11,080,339



Appendix D – Recommended Changes in Staffing

Description	FTE	Amount
Schools Office and Support		
Elementary & Secondary School Office Staff & Technicians	9.55	\$ 485,883
Indigenous Language Lead Coordinator - 3 Year Term	1.00	123,918
Social Worker (Identity Specific - DHH)	0.50	50,583
LSS - Educational Assistants	9.00	536,310
Student Support Coordinators	2.00	170,000
eLearning Support	1.00	91,000
Chief Custodian - New School	1.00	78,539
Custodian - New School	1.00	62,636
Technological Studies Technician (Lisgar)	0.50	27,383
Staff Secondments	0.70	(1,168)
Quality Assurance -Research Officer	1.00	78,026
Sub -Total	27.25	\$1,703,110



Appendix D – Recommended Changes in Staffing

Description	FTE	Amount
Central Administration		
Payroll/Benefits Administrator	1.00	\$ 76,958
B< Senior Analyst - Security & Identity	1.00	122,848
Legal Counsel, Workplace Investigations and Privacy	1.00	163,213
Educational Assistant Coordinator	1.00	75,000
Wellness - Disability & WSIB Coordinator	1.00	88,200
Sub -Total	5.00	\$ 526,218
Extended Day Program and Early Learning Centres		
Early Childhood Educators - Core Program	18.74	\$ 950,684
Early Childhood Educators - Extended Day Program	10.29	586,174
Supervisors - Extended Day Program	3.00	284,799
Early Learning Assistants - Extended Day Program	9.82	418,570
Early Childhood Educators - Early Learning Centres	(2.00)	(120,621)
Sub -Total	39.85	\$ 2,119,606
Total	72.10	\$ 4,348,934

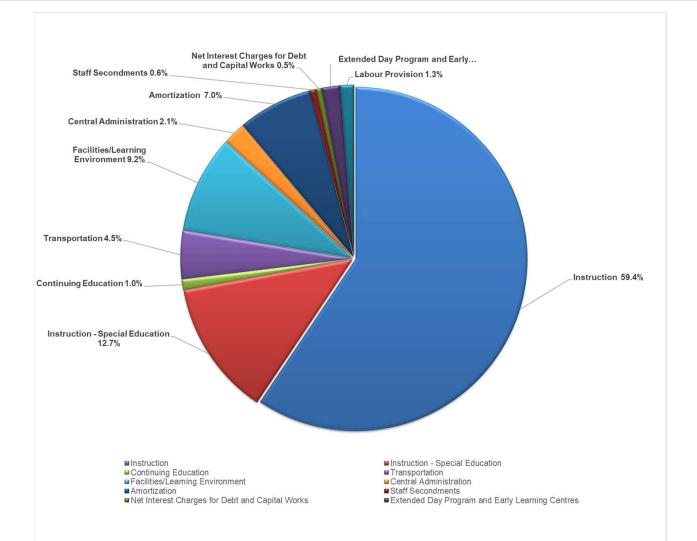


Net Enveloping – Table

	Gr	ants and Other Revenues	Recommended Expenditures	Difference
Instruction	\$	654,847,852	\$ 652,888,841	\$ 1,959,011
Instruction - Special Education		135,433,461	139,797,809	(4,364,348)
Continuing Education		11,558,270	11,407,692	150,578
Transportation		47,308,533	49,627,595	(2,319,062)
Facilities/Learning Environment		102,245,882	101,117,253	1,128,629
Central Administration		26,813,666	23,103,586	3,710,080
Amortization		76,459,318	77,279,804	(820,486)
Staff Secondment		6,449,063	6,716,525	(267,462)
Net Interest Charges for Debt and Capital Works		6,647,230	5,876,177	771,053
Extended Day and Early Learning Centres		19,084,821	19,032,814	52,007
Labour Provision		14,000,000	14,000,000	-
Total	\$	1,100,848,096	\$ 1,100,848,096	\$-



Net Enveloping – Chart





Capital Budget

			Funding	Sources		Total
	Estimated Expenditures for 2023-2024	Ministry Funding	Capital Expenses from Operating Budget	Accumulated Surplus	Education Development Charges	Capital Funding
Buildings, Additions and Portables:						
Capital Priorities	\$ 61,915,887	\$ 61,915,887				\$ 61,915,887
Education Development Charges	3,386,785				\$ 3,386,785	3,386,785
COVID-19 Resilience Infrastructure Stream	3,214,554					3,214,554
Childcare	2,995,623	2,995,623				2,995,623
School Renewal	10,771,704	10,771,704				10,771,704
School Condition Improvement	51,673,747	51,673,747				51,673,747
Portable Purchases	936,736	-		\$ 936,736		936,736
Sub-Total	\$ 134,895,036	\$ 130,571,515	\$-	\$ 936,736	\$ 3,386,785	\$ 134,895,036
Other Assets:						
Furniture, Equipment, Computer Hardware & Software	\$ 5,158,392	\$ -	\$ 5,158,392	\$-	\$-	\$ 5,158,392
Sub-Total	\$ 5,158,392	\$-	\$ 5,158,392	\$-	\$-	\$ 5,158,392
Total	\$ 140,053,428	\$ 130,571,515	\$ 5,158,392	\$ 936,736	\$ 3,386,785	\$ 140,053,428



Average Daily Enrolment – Table

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Revised	2023-2024 Estimates
Elementary Students					
Junior Kindergarten	4,451.00	3,822.88	4,253.50	4,407.00	4,487.00
Senior Kindergarten	4,855.23	4,524.54	4,656.54	4,891.00	5,073.00
Grades 1 to 3	15,077.19	14,875.00	15,080.75	15,356.50	15,569.50
Grades 4 to 8	26,096.36	25,991.50	26,118.00	26,795.00	27,120.00
Sub-Total	50,479.78	49,213.92	50,108.79	51,449.50	52,249.50
Tuition Paying	68.50	27.00	32.50	36.00	90.00
Total Elementary Students	50,548.28	49,240.92	50,141.29	51,485.50	52,339.50
Secondary Students					
Under age 21	22,966.62	23,033.78	23,285.32	24,277.62	24,570.40
Age 21 and over	772.13	527.80	412.71	562.28	556.60
Sub-Total	23,738.75	23,561.58	23,698.03	24,839.90	25,127.00
Tuition Paying	740.31	350.30	399.14	506.00	560.00
Total Secondary Students	24,479.06	23,911.88	24,097.17	25,345.90	25,687.00
Grand Total	75,027.34	73,152.80	74,238.46	76,831.40	78,026.50



Average Daily Enrolment – Chart



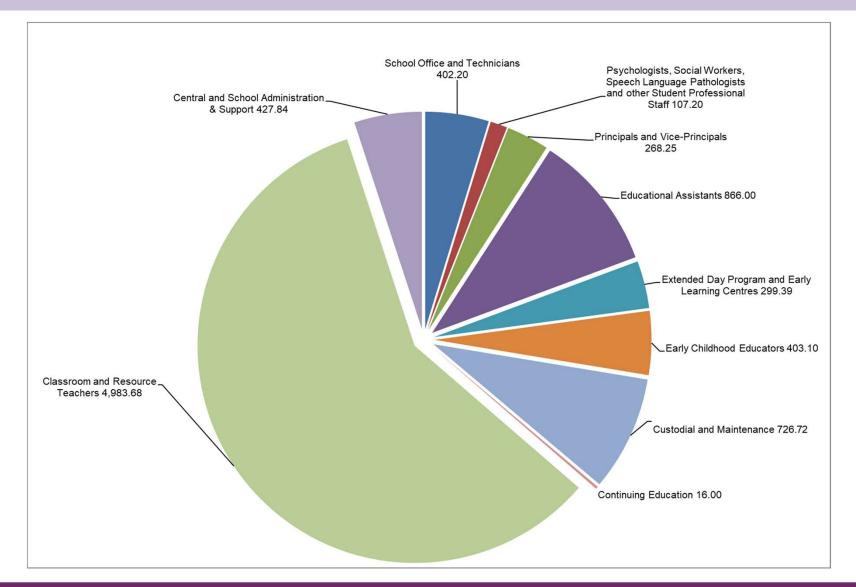


Staffing by Full-Time Equivalency (FTE) Summary – Table

Staffing Group	Approved	2022-2023	Recommended 2023-2024		
	FTE	% Total	FTE	% Total	
Classroom and Resource Teachers	4,884.67	58.66%	4,983.68	58.63%	
Educational Assistants	856.00	10.28%	866.00	10.19%	
Custodial and Maintenance	724.22	8.70%	726.72	8.55%	
Early Childhood Educators	385.36	4.63%	403.10	4.74%	
School Office and Technicians	393.63	4.73%	402.20	4.73%	
Central and School Administration & Support	414.84	4.98%	427.84	5.03%	
Extended Day Program and Early Learning Centres	278.28	3.34%	299.39	3.52%	
Principals and Vice-Principals	267.25	3.21%	268.25	3.16%	
Psychologists, Social Workers, Speech Language Pathologists and other Student Professional Staff	106.70	1.28%	107.20	1.26%	
Continuing Education	16.00	0.19%	16.00	0.19%	
Total	8,326.95	100.00%	8,500.38	100.00%	



Staffing by Full-Time Equivalency – Chart





Staffing Changes by Union Affiliation

	Elementary Teachers	Secondary Teachers	Principals and Vice- Principals	Professional Student Services Personnel	Educational Assistants	Early Childhood Educators	Educational Support Professionals	Facilities Learning Environment	Union Exempt (Includes ELC Program)	Total
						Core and EDP				
Approved 2022-2023 Staffing	3,214.82	1,670.82	268.25	106.70	857.00	584.50	650.99	726.22	247.63	8,326.93
Mid-Year Adjustments	(2.00)	(0.50)					(1.00)		3.00	(0.50)
Revised 2022-2023 Staffing	3,212.82	1,670.32	268.25	106.70	857.00	584.50	649.99	726.22	250.63	8,326.43
ADE-Based Changes										
Elementary Teachers	91.08	-	-	-	-	-	-	-	-	91.08
Secondary Teachers	-	32.18	-	-	-	-	-	-	-	32.18
Elementary Office Staff	-	-	-	-	-	-	(0.70)	-	-	(0.70)
Elementary Library Technicians	-	-	-	-	-	-	2.75	-	-	2.75
Secondary Office Staff	-	-	-	-	-	-	6.00	-	-	6.00
Secondary School Technicians	-	-	-	-	-	-	2.50	-	-	2.50
Early Childhood Educators - Core Program	-	-	-	-	-	18.74	-	-	-	18.74
Early Childhood Educators - Extended Day Program	-	-	-	-	-	10.29	-	-	-	10.29
Supervisors - Extended Day Program	-	-	-	-	-	-	-	-	3.00	3.00
Early Learning Assistant - Extended Day Program	-	-	-	-	-	-	-	-	9.82	9.82
Early Childhood Educator - Early Learning Centres	-	-	-	-	-	-	-	-	(2.00)	(2.00)
Sub-Total	91.08	32.18	-	-	-	29.03	10.55	-	10.82	173.66



Staffing Changes by Union Affiliation

	Elementary Teachers	Secondary Teachers	Principals and Vice- Principals	Professional Student Services Personnel	Educational Assistants	Early Childhood Educators	Educational Support Professionals	Facilities Learning Environment	Union Exempt (Includes ELC Program)	Total
Board Decisions - 27 March 2023										
Elementary										
LSS - System Classes/Programs	(3.57)	-	-	-	-	-	-	-	-	(3.57)
LSS - Learning Support Consultants	(2.00)	-	-	-	-	-	-	-	-	(2.00)
ESL - Itinerant Coaches - in classroom	(1.00)	-	-	-	-	-	-	-	-	(1.00)
Curriculum - Literacy Coaches	1.00	-	-	-	-	-	-	-	-	1.00
Curriculum - Literacy Coaches	(5.00)	-	-	-	-	-	-	-	-	(5.00)
B< Consultant	(1.00)	-	-	-	-	-	-	-	-	(1.00)
Secondary										
Jewish Equity Coach	-	1.00	-	-	-	-	-	-	-	1.00
Curriculum - Literacy Coaches	-	(4.00)	-	-	-	-	-	-	-	(4.00)
Curriculum - Winning Attitudes	-	(2.00)	-	-	-	-	-	-	-	(2.00)
Curriculum - Student Success	-	1.00	-	-	-	-	-	-	-	1.00
Curriculum - De-streaming Support	-	(3.00)	-	-	-	-	-	-	-	(3.00)
Family Reception Center	-	(2.00)	-	-	-	-	-	-	-	(2.00)
System Classes	-	4.67	-	-	-	-	-	-	-	4.67
Learning Support Teachers (LST)		(5.83)	-	-	-				-	(5.83)
Principals and Vice-Principals	-	-	1.50	-	-	-	-	-	-	1.50
Sub-Total	(11.57)	(10.16)	1.50	-	-	-	-	-	-	(20.23)



Staffing Changes by Union Affiliation

	Elementary Teachers	Secondary Teachers	Principals and Vice- Principals	Professional Student Services Personnel	Educational Assistants	Early Childhood Educators	Educational Support Professionals	Facilities Learning Environment	Union Exempt (Includes ELC Program)	Total
Mid-Year Changes - 2022-2023 School Year										
Principals and Vice-Principals	-	-	(0.50)	-	-	-	-	-	-	(0.50)
Payroll/Benefits Administrator	-	-	-	-	-	-	1.00	-	-	1.00
Indigenous Language Lead Coordinator - 3 Year Term	-	-	-	-	-	-	-	-	1.00	1.00
B< Senior Analyst - Security & Identity	-	-	-	-	-	-	-	-	1.00	1.00
Legal Counsel, Workplace Investigations and Privacy	-	-	-	-	-	-	-	-	1.00	1.00
Sub-Total	-	-	(0.50)	-	-	-	1.00	-	3.00	3.50
Recommended Staffing Changes										
Social Worker (Identity Specific)	-	-	-	0.50	-	-	-	-	-	0.50
LSS - Educational Assistants	-	-	-	-	9.00	-	-	-	-	9.00
Student Support Coordinator	-	-	-	-	-	-	2.00	-	-	2.00
eLearning Support	-	-	-	-	-	-	1.00	-	-	1.00
Chief Custodian - New School	-	-	-	-	-	-	-	1.00	-	1.00
Custodian - New School	-	-	-	-	-	-	-	1.00	-	1.00
Technological Studies Technician (Lisgar)	-	-	-	-	-	-	-	0.50	_	0.50
Educational Assistant Coordinator	-	-	-	-	-	-	-	-	1.00	1.00
Wellness - Disability & WSIB Coordinator	-	-	-	-	-	-	-	-	1.00	1.00
Sub-Total	-	-	-	0.50	9.00	-	3.00	2.50	2.00	17.00
Numbers may not add due to rounding										
Total 2023-2024 Recommended Changes in Staffing	79.51	22.02	1.00	0.50	9.00	29.03	14.55	2.50	15.82	173.93
Total 2023-2024 Recommended Staffing	3,292.33	1,692.34	269.25	107.20	866.00	613.53	664.54	728.72	266.46	8,500.38



	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
OPERATIONS / DEPARTMENTS	Approved	Approved	Approved	Approved	Recommended
	FTE	FTE	FTE	FTE	FTE
Instructional Day School					
Elementary Principals / Vice-Principals	167.25	169.25	172.25	174.75	176.25
Elementary Teachers	2,704.32	2,770.57	2,674.33	2,725.58	2,815.85
Elementary Office Administrators & Assistants	192.00	205.00	205.00	206.18	204.50
Elementary Library Technicians	56.30	55.90	55.90	56.20	58.95
Early Childhood Educators - Full-Day Kindergarten	392.20	410.00	354.64	383.36	402.10
Administration & Support-Regular Instruction / Learning Support Services	6.00	5.00	6.00	6.00	6.00
Executive Director - OCDSB Foundation	1.50	1.50	1.50	1.50	1.50
Equity / Diversity Coordinator	1.00	1.00	1.00	1.00	0.00
Total Elementary Schools	3,520.57	3,618.22	3,470.62	3,554.57	3,665.15
Secondary Principals / Vice-Principals	73.50	74.00	77.00	77.50	78.00
Secondary Teachers	1,543.33	1,536.00	1,483.49	1,479.51	1,509.51
Secondary Office Administrators, Assistant Administrators & Assistants	110.75	110.75	111.75	113.25	118.25
Secondary Technicians	34.00	17.50	17.50	18.00	20.50
Secondary Cafeteria Supervisors, Kitchen Helpers & Technological Studies Technician	5.50	5.50	5.50	5.50	6.00
Total Secondary Schools	1,767.08	1,743.75	1,695.24	1,693.76	1,732.26
Total Elementary & Secondary Schools	5,287.65	5,361.97	5,165.86	5,248.33	5,397.41
Associate Director, Safe Schools and Urban Priorities					
Associate Director & Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Safe Schools - Elementary/Secondary Principal	1.00	1.00	1.00	1.00	1.00
Safe Schools - Secondary Teachers	4.00	4.00	2.00	2.00	2.00
Safe Schools - Student Counsellor	1.00	1.00	1.00	1.00	1.00
Safe Schools - Itinerant Educational Assistants	21.00	21.00	21.00	27.00	27.00
Safe Schools - Psychologists & Social Workers	2.00	2.00	2.00	3.50	3.50
Urban Priorities - Psychologists & Social Workers	2.80	2.80	2.80	2.80	2.80
Urban Priorities - Student Counsellor	1.00	1.00	1.00	1.00	1.00
Total Associate Director, Safe Schools and Urban Priorities	34.80	34.80	32.80	40.30	40.30



OPERATIONS / DEPARTMENTS	2019-2020 Approved FTE	2020-2021 Approved FTE	2021-2022 Approved FTE	2022-2023 Approved FTE	2023-2024 Recommended FTE
Other School Support Programs					
Equity - Principal	-	-	-	-	1.00
Equity - Elementary Teacher	-	-	-	-	1.00
Equity - Secondary Teachers	-	-	-	-	2.00
Equity - Administrative Support, Equity/Diversity Coordinator & Student Support Coordinator	-	-	-	-	4.00
Superintendent of Instruction-Mary Jane Farrish	-	-	-	-	8.00
Outdoor Education	7.00	7.00	7.00	7.00	7.00
Superintendent of Instruction-Amy Hannah	7.00	7.00	7.00	7.00	7.00
Indigenous Education & ESL - Elementary/Secondary Principal	1.00	1.00	2.00	3.00	1.00
Indigenous Education - Elementary Teachers	2.00	2.00	5.00	16.00	3.00
Indigenous Education - Secondary Teacher	1.00	1.00	2.00	7.00	0.00
Odawa Centre - Secondary Teachers	2.00	2.00	2.00	2.00	2.00
Indigenous Education - Secondary Teachers	3.67	3.67	3.67	5.00	3.67
Indigenous Education - Early Childhood Educator	1.00	1.00	1.00	1.00	1.00
Indigenous / Urban Aboriginal - Educational Assistants	-	-	-	1.00	1.00
Indigenous Administrative Support	1.00	1.00	6.00	6.00	6.00
Superintendent of Instruction-Shannon Smith	11.67	11.67	21.67	41.00	17.67
Innovations - Secondary Principals	-	-	1.00	1.00	1.00
Innovations - Various - Secondary Teachers	-	-	7.33	14.00	12.00
Innovations - Administration & Support	-	-	1.00	0.40	0.40
Superintendent of Instruction-Reg Lavergne	-	-	9.33	15.40	13.40
RAISE/SATE - Community Partnership Coordinator and Liaison	-	-	-	2.00	2.00
RAISE/SATE - Elementary Teachers	-	-	-	2.00	2.00
RAISE/SATE - Elementary Principal	-	-	-	1.00	1.00
Superintendent of Instruction-Prince Duah	-	-	-	5.00	5.00
Other School Support Programs	18.67	18.67	38.00	68.40	51.07
Total Associate Director, Safe Schools, Urban Priorities & School Support Programs	53.47	53.47	70.80	108.70	91.37
Total Instruction	5,341.12	5,415.44	5,236.66	5,357.03	5,488.78



OPERATIONS / DEPARTMENTS	2019-2020 Approved	2020-2021 Approved	2021-2022 Approved	2022-2023 Approved	2023-2024 Recommended
OPERATIONS / DEPARTMENTS	FTE	FTE	FTE	FTE	FTE
Learning Support Services / Special Education					
Superintendent of Learning Support Services & Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Elementary Teachers	444.82	448.95	452.30	451.74	443.98
Secondary Teachers	135.00	142.67	144.00	149.67	149.50
Professional Student Services Personnel (Includes Regular Instruction)	83.80	86.40	91.40	94.40	95.90
Professional Student Services Personnel - Other	6.00	6.00	6.00	6.00	5.00
Educational Assistants	729.00	792.50	800.50	829.00	838.00
Elementary Principals	2.00	2.00	2.00	2.00	2.00
Administration & Support	8.00	9.00	9.34	8.34	9.34
Total Learning Support Services	1,410.62	1,489.52	1,507.54	1,543.15	1,545.72
Finance Department					
Associate Director of Operations & Administrative Assistant	1.00	1.00	1.00	1.00	2.00
Budget Services	5.00	5.00	5.00	5.00	5.00
Financial Reporting / School Support (Enterprise Resource Planning 23/24moved to B<)	21.50	21.50	21.50	21.50	18.50
Payroll	14.00	14.00	15.00	15.00	16.00
Supply Chain Management	13.00	13.00	13.00	13.00	10.00
Mail & Courier (2023/24 moved to Corporate Services)	1.00	1.00	1.00	1.00	-
Document Reproduction (2023/24 moved to Corporate Services)	5.00	5.00	5.00	5.00	-
Total Finance Department	60.50	60.50	61.50	61.50	51.50
Planning and Facilities					
Superintendent of Facilities & Administrative Assistant	1.00	1.00	1.00	1.00	-
Custodial Services, Trades & Maintenance	711.12	727.72	728.72	730.72	732.72
Facilities Management, Design & Construction	47.00	47.00	47.00	47.00	47.00
Physical Planning	11.00	11.00	11.00	11.00	11.00
Facilities & Planning Office, Real Estate & Community Use	6.00	6.00	6.00	6.00	6.00
Admissions & Enrolment	4.00	4.00	4.00	4.00	4.00
Total Planning and Facilities	780.12	796.72	797.72	799.72	800.72



OPERATIONS / DEPARTMENTS	2019-2020 Approved FTE	2020-2021 Approved FTE	2021-2022 Approved FTE	2022-2023 Approved FTE	2023-2024 Recommended FTE
Program and Learning					
Superintendent of Program and Learning & Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Elementary Principals / Vice-Principals	3.00	3.00	2.00	2.00	3.00
Secondary Principals / Vice-Principals	2.00	2.00	1.00	2.00	2.00
Elementary Teachers	16.00	20.00	17.00	15.00	23.00
Secondary Teachers	14.00	15.00	8.67	9.00	9.00
Administration & Support	5.00	5.00	4.00	4.60	4.60
Total Program and Learning	42.00	47.00	34.67	34.60	43.60
Family Reception Centre	1.00	1.00	4.00	4.00	4.00
Administration & Support	4.00 4.00	4.00 4.00	4.00 4.00	4.00 4.00	4.00 4.00
Total Family Reception Centre	4.00	4.00	4.00	4.00	4.00
Office of the Director	-				
Director's Office	2.00	3.00	3.00	2.00	3.00
Human Rights and Equity	-	-	-	-	2.00
Superintendents & Administrative Assistants & 1.0 Principal	12.00	14.00	14.00	16.00	13.00
Legal Advisor	1.00	1.00	1.00	1.00	-
Total Office of the Director	15.00	18.00	18.00	19.00	18.00
Corporate Services					
Executive Officer, Administrative Assistant & Analyst	3.00	3.00	3.00	3.00	3.00
Board Services	6.00	6.00	7.00	7.00	7.00
Communications	10.00	10.00	10.00	10.00	10.00
Corporate Records	6.00	6.00	6.00	7.00	7.00
Mail & Courier (2023/24 from Financial Services)	-	-	-	-	1.00
Document Reproduction (2023/24 from Financial Services)	-	-	-	-	5.00
Research, Evaluation and Analytics Division	8.00	8.00	8.00	8.00	9.00
Trustees	12.00	12.00	12.00	12.00	12.00
Total Corporate Services	45.00	45.00	46.00	47.00	54.00



OPERATIONS / DEPARTMENTS	2019-2020 Approved FTE	2020-2021 Approved FTE	2021-2022 Approved FTE	2022-2023 Approved FTE	2023-2024 Recommended FTE
General Counsel					
Executive Officer and Administrative Assistant	-	-	-	-	3.00
Labour Relations	-	-	-	-	7.00
Risk Management	-	-	-	-	2.00
Total General Counsel	-	-	-	-	12.00
People, Culture and Leadership (PCL)					
Superintendent of PCL & Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Recruitment and Operations	31.50	33.50	35.50	35.50	35.50
Employee Wellness	8.00	8.00	10.00	10.00	11.00
Staff Development	3.00	3.00	3.00	3.00	4.00
Labour Relations (2023/24 moved to General Counsel)	7.00	7.00	9.00	9.00	-
Occupational Health & Safety (Includes .50 FTE Elementary Teacher)	6.50	6.50	5.50	6.50	7.50
Elementary Staffing Resource Teacher	1.00	1.00	1.00	1.00	1.00
Secondary Staffing Resource Teacher	0.67	0.67	0.67	0.67	0.67
Total People, Culture and Leadership	59.67	61.67	66.67	67.67	61.67
Continuing Education					
Secondary Principal	1.00	1.00	1.00	1.00	1.00
Secondary Teacher	1.00	1.00	1.00	1.00	1.00
Administration & Support	14.00	14.00	14.00	14.00	14.00
Total Continuing Education	16.00	16.00	16.00	16.00	16.00
Business and Learning Technologies					
Executive Officer and Admin Assistant	-	-	-	-	2.00
Elementary Vice-Principal	1.00	1.00	1.00	1.00	1.00
Elementary Teachers	3.00	3.00	3.00	3.00	2.00
Secondary Teacher	1.00	1.00	1.00	1.00	1.00
Administration & Support	87.00	105.00	105.00	106.00	111.00
Total Business and Learning Technologies	92.00	110.00	110.00	111.00	117.00



67.95				
67.95				
	61.45	63.80	62.90	63.60
209.14	220.00	166.36	200.14	210.43
47.06	57.32	14.28	37.14	46.96
10.75	10.75	12.75	12.75	15.75
266.95	288.07	193.39	250.03	273.14
22.25	23.25	21.25	22.25	18.25
2.00	2.00	2.00	2.00	2.00
3.00	2.00	2.00	2.00	4.00
3.00	3.00	3.00	2.00	2.00
30.25	30.25	28.25	28.25	26.25
365.15	379.77	285.44	341.18	362.99
8 231 18	8 113 62	8 184 20	8 /01 85	8,575.98
0,231.10	0,443.02	0,104.20	0,401.00	0,57 3.90
(12.00)	(12.00)	(12.00)	(12.00)	(12.00)
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· · · /	· /	· · ·	· · · · ·	8,500.38
	47.06 10.75 266.95 22.25 2.00 3.00 3.00 3.00 30.25	47.06 57.32 10.75 10.75 266.95 288.07 22.25 23.25 2.00 2.00 3.00 2.00 3.00 3.00 30.25 30.25 365.15 379.77 8,231.18 8,443.62 (12.00) (12.00) (67.95) (61.45)	47.06 57.32 14.28 10.75 10.75 12.75 266.95 288.07 193.39 22.25 23.25 21.25 2.00 2.00 2.00 3.00 2.00 2.00 3.00 3.00 3.00 30.25 30.25 28.25 365.15 379.77 285.44 (12.00) (12.00) (12.00) (12.00) (12.00) (12.00) (67.95) (61.45) (63.80)	47.0657.3214.2837.1410.7510.7512.7512.75266.95288.07193.39250.0322.2523.2521.2522.252.002.002.002.003.002.002.002.003.003.003.002.0030.2530.2528.2528.25365.15379.77285.44341.188,231.188,443.628,184.208,401.85(12.00)(12.00)(12.00)(12.00)(67.95)(61.45)(63.80)(62.90)



Special Education – Revenues and Expenditures

Grant Revenues	App	2022-2023 proved Budget	R	2023-2024 Recommended Budget		
Special Education Allocation						
Special Education Per Pupil Amount (SEPPA)	\$	59,386,507	\$	63,476,889		
Differentiated Special Education Needs Amount (DSENA)	Ť	39,919,821	Ŧ	42,205,421		
Behavioural Expertise Amount (BEA)		992,213		1,050,656		
Special Incidence Portion (SIP)		2,946,635		2,936,359		
Specialized Equipment Amount (SEA)		3,546,636		3,648,749		
(Less)/Add SEA Deferred Revenue		(854,020)		256,199		
Total Special Education Grants	\$	105,937,792		113,574,273		
Special Education Grant Allocations						
Proportionate Foundation Allocation	\$	9,259,691	\$	10,056,226		
Proportionate Teacher Compensation Allocation		1,550,083		1,634,476		
Total Special Education Grant Allocations	\$	10,809,774	\$	11,690,702		
Special Education Other Grants						
Summer School	\$	61,387	\$	61,387		
Program Leadership Allocation - Mental Health Leader component		147,489		153,408		
Supports for Students Fund (In year approved/retained Educational Assistants)		1,158,421		1,158,421		
Supports for Students Fund (In year approved/retained Teachers)		2,278,133		2,278,133		
Supports for Students Fund (PSSP)		146,116		146,116		
Supports for Students Fund (Other Enhancements)		220,144		220,144		
Total Special Education - Other Grants	\$	4,011,690	\$	4,017,609		
Special Education Other Income						
Other Revenue from Recoveries	\$	736,320	\$	738,928		
Priorities and Partnerships Fund (PPF)		565,200		1,234,699		
Funding for positions from Covid PPFs		2,907,145		-		
Employee Life and Health Trusts (Proportionate share)		4,176,789		4,177,250		
Total Special Education Other Income	\$	8,385,454	\$	6,150,877		
Total Revenues	\$	129,144,710	\$	135,433,461		
Expenditures	Арр	2022-2023 proved Budget	2023-2024 Recommended Budget			
Staffing	\$	129,316,700	\$	130,520,294		
Operating		8,248,867		9,277,515		
Total Expenditures	\$	137,565,568	\$	139,797,809		

\$ \$

(8,420,858) \$

(4,364,348)

Projected Surplus (Shortfall) Numbers may not add due to rounding



Special Education – Detailed Expenditures

Expenditures			2023 I Budget	2023-2024 Recommended Budget					
Teaching Staff	FTE		COSTS	FTE		COSTS			
Elementary Teachers	474.24	\$	52,596,143	466.48	\$	51,100,247			
Secondary Teachers	143.42		16,276,680	143.25		16,116,491			
Total Teaching Staff	617.66	\$	68,872,823	609.73	\$	67,216,739			
Educational Assistants	829.00	\$	48,720,936	838.00	\$	50,055,872			
Total Educational Assistants	829.00	\$	48,720,936	838.00	\$	50,055,872			
Professional Student Services Personnel (PSSP)									
Psychologists	28.44	\$	3,141,233	28.44	\$	3,764,539			
Social Workers	27.45		2,807,003	27.90		3,164,225			
Speech and Language Pathologists	28.17		2,847,140	28.17		3,286,360			
Orientation & Mobility Instructor, Behavioural Analysts, and									
Communication Disorder Assistant	7.00		575,399	7.00		583,519			
Occupational Therapist	1.00		202,796	-		-			
Casual PSSP	-		-	-		40,000			
Total Professional Student Services Personnel	92.06	\$	9,573,572	91.51	\$	10,838,643			
Total Administration and Support Staff									
Principals and Vice-Principals	5.00	\$	727,658	5.00	\$	741,084			
Administration and Support Staff	13.34		1,421,711	16.34		1,667,957			
Total Administration and Support Staff	18.34	\$	2,149,369	21.34	\$	2,409,041			
Total Special Education Staff	1,557.06	\$	129,316,700	1,560.58	\$	130,520,294			
Operating Budget									
General Operating Budget		\$	2,149,546		\$	2,254,256			
Specialized Equipment for Students			2,849,392			2,828,000			
Summer Learning Program			610,800			-			
Short-Term Response Fund			474,000			474,000			
Occasional Teachers for Special Education Teachers			1,428,593			2,285,224			
Staff Development			171,336			201,336			
Other Programs / Priorities and Partnerships Fund (PPF) Expenses			565,200			1,234,699			
Total Operating Budget		\$	8,248,867		\$	9,277,515			
Grand Total	1,557.06	¢	137,565,568	1,560.58	¢	139,797,809			
	1,557.00	Ψ	137,303,300	1,000.00	Ψ	133,737,009			



Learning Support Services – Financial Summary

Revenues	2023-2	024	202	3-2024	2	023-2024	20	23-2024	2023-2024					
	Special Ed	ucation	Accounting	g Adjustments		ducation Ministry Totals		ools and Urban pplicable to LSS)	Learning	Support Services Totals				
Grants for Students Needs Grant Allocations (Foundation and Q&E) Other Grants Other Income		\$ 113,574,273 11,690,702 - -		\$ - 4,017,609 6,150,877		\$ 113,574,273 11,690,702 4,017,609 6,150,877		\$ 2,391,093 - - -		\$ 115,965,366 11,690,702 4,017,609 6,150,877				
Total Revenues		\$ 125,264,975		\$ 10,168,486		\$ 135,433,461		\$ 2,391,093		\$ 137,824,554				
Expenditures														
ElementaryTeachers	443.98	\$ 48,014,452	-	\$ -	466.48	\$ 51,100,247	-	\$-	466.48	\$ 51,100,247				
Ministry Totals include partially integrated classes Labour Provision	-	-	22.50	2,433,274 652,521	-	-	-	-	-	-				
Secondary Teachers	149.50	16,610,531	-	_	143.25	16,116,491	-	_	143.25	16,116,491				
Ministry Totals include partially integrated classes Ministry Totals exclude Gifted classes that do not	-	-	14.50	1,611,055	-	-	-	-	-	-				
qualify for grant Labour Provision	-	-	(20.75)	(2,305,475) 200,381	-	-	-	-	-	-				
Educational Assistants Labour Provision	838.00	49,357,662 -	-	(474,000) 1,172,210	838.00	50,055,872 -	28.00	1,638,340	866.00	51,694,212				
Professional Student Services Personnel (PSSP):														
Psychologists	31.60	4,182,821	(3.16)		28.44	3,764,539	1.80	227,680	30.24	3,992,219				
Social Workers Speech and Language Pathologists	31.00 31.30	3,511,361 3,651,511	(3.10)		27.90 28.17	3,164,225 3,286,360	4.50	525,073	32.40 28.17	3,689,298 3,286,360				
Orientation & Mobility Instructor, Behavioural	31.30	3,051,511	(3.13)	(305,151)	20.17	3,200,300	-	-	20.17	3,200,300				
Analysts, Communication Disorder Assistant,														
Occupational Therapist	7.00	583,519	-		7.00	583,519	-	-	7.00	583,519				
Casual PSSP Ministry Totals exclude 10% of PSSP salaries allocated to instruction	-	40,000	-	-	-	40,000	-	-	-	40,000				
Administration and Support Staff:														
Program Evaluator	1.34	96,102	-		1.34	96,102	-	-	1.34	96,102				
Managers/Supervisors of Professional Services	5.00	760,873	-		5.00	760,873	-	-	5.00	760,873				
Braillist, Behaviour Management Technician, and	0.00	171.011			0.00	474.044								
Applied Behaviour Analysis Coordinator Educational Assistant Coordinator	2.00 1.00	171,044 75,000	-	-	2.00	171,044 75,000	-	-	- 1.00	- 75,000				
Clerical and secretarial - CB Schools	-		3.00	178,222	3.00	178,222			3.00	178,222				
Child and Youth Worker	-	50,000	-		-	50,000	-	-	-	50,000				
Feeding skills assistant	-	25,000	-	-	-	25,000	-	-	-	25,000				
Principals and Vice-Principals:														
Principals / Vice-Principal - Clifford Bowey & Crystal Bay Central Principal / Vice-Principal	- 2.00	- 306,582	3.00	434,502	3.00 2.00	434,502 306,582	-	-	3.00 2.00	434,502 306,582				
	2.00	300,382	-	-	2.00	300,362	-	-	2.00	300,362				
Other Business and Learning Technology Technicians	-	-	4.00	311,716	4.00	311,716	-	-	4.00	311,716				
Operating Expenses														
General Operating Budget:		1,374,858		879,398		2,254,256		-		2,254,256				
SEA equipment		2,828,000 200,214		1,122		2,828,000 201,336	1	-		2,828,000 201,336				
Staff Development Emergency Educational Assistance / Short-term		200,214		474,000		474,000				474,000				
Summer Learning Program		-		-		-		-						
Other program and PPF expenses		-		1,234,699		1,234,699		-		1,234,699				
Occasional Teachers for Special Education Teachers		-		2,285,224		2,285,224		-		2,285,224				
Total Expenses	1,543.72	\$ 131,839,530	16.86	\$ 7,958,279	1,560.58	\$ 139,797,809	34.30	\$ 2,391,093	1,594.88	\$ 142,188,902				
Projected Surplus (Shortfall)		\$ (6,574,555)		\$ 2,210,207		\$ (4,364,348)		\$-		\$ (4,364,348)				



Extended Day Program and Early Learning Centres

2023-2024 Revenue		nded Day rogram		Learning entres		Total		
Extended Day and Early Learning Centres Extended Day Fee Revenue - Regular Day Extended Day Fee Revenue - PD Days, Winter & Spring Break Early Learning Centres		\$ 15,469,942 370,918	\$1,420,162			\$ 15,469,942 370,918 1,420,162		
Other Government Revenue - Go Funding Other Government Revenue Government Contribution to Benefits		819,533 591,052		335,67 851,91 636,21				
Total		\$ 17,251,445		\$1,833,376		\$ 19,084,821		
2023-2024 Expenditures	Extended Day Early Learning Program Centres							Total
Extended Day Program	FTE	Amount	FTE	Amount	FTE	Amount		
Staffing and Operating Expenses: Central Staffing Early Childhood Educators Supply Early Childhood Educators Early Learning Assistants (including Supply Early Learning Assistants) Support for Children with Special Needs (ELAs) Staff Costs - Professional Development Days, Winter & Spring Break Supplies and Services Professional Development EDP Information System	15.75 210.43 39.68 7.28	\$ 1,686,685 11,180,896 834,170 1,636,020 300,000 62,323 323,781 129,248 40,000 36,000			15.75 210.43 39.68 7.28	\$ 1,686,685 11,180,896 834,170 1,636,020 300,000 62,323 323,781 129,248 40,000 36,000		
Departmental Costs:								
School Operations Sub-total Staffing, Operating and Departmental Costs	273.14	333,573 \$16,562,696			273.14	333,573 \$ 16,562,696		
Departmental Transfer Costs: Business & Learning Technologies Finance Human Resources Payroll	210.14	\$ 199,195 115,354 202,741 70,854			210.14	\$ 199,195 115,354 202,741 70,854		
Sub-total Departmental Transfer Costs		\$ 588,144				\$ 588,144		
Total Extended Day Program	273.14	\$17,150,840			273.14	\$ 17,150,840		
Early Learning Centres Staffing and Operating Expenses: Early Childhood Educators Supply Early Childhood Educators Program Assistants Program Coordinator Cook Housekeeper Financial Analyst Professional Development Supplies Meals Total Early Learning Centres			18.00 4.00 2.00 1.00 1.00 0.25 26.25	\$1,195,363 67,200 185,603 168,062 40,165 23,153 25,399 13,785 11,085 152,161 \$1,881,976	18.00 4.00 2.00 1.00 1.00 0.25 26.25	\$ 1,195,363 67,200 185,603 168,062 40,165 23,153 25,399 13,785 11,085 152,161 \$ 1,881,976		
Projected Surplus (Shortfall)		\$ 100,605		\$ (48,600)		\$ 52,005		
Numbers may not add due to rounding		φ 100,005		φ (40,000)		φ 52,005		



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Salary Differential

	C	OCDSB Av	Average Salary and Benefits					Ministry Funded Salary and Benefits *					Di	fference
		Salary		Benefits		Total		Salary	alary Bene		Benefits Total			
Elementary														
Teacher *	\$	93,667	\$	14,116	\$	107,783	\$	93,926	\$	10,629	\$	104,555	\$	(3,228)
Principal		131,687		16,553		148,240		127,058		14,575		141,633		(6,607)
Vice-Principal		120,160		17,863		138,023		121,496		14,055		135,551		(2,472)
School Office Staff		43,773		15,049		58,822		49,723		14,833		64,556		5,734
Secondary														
Teacher *	\$	95,726	\$	14,777	\$	110,503	\$	94,368	\$	10,283	\$	104,651	\$	(5,852)
Principal		137,229		16,655		153,884		127,058		14,575		141,633		(12,251)
Vice-Principal		122,753		16,612		139,365		121,496		14,055		135,551		(3,814)
School Office Staff		46,788		15,736		62,524		49,723		14,833		64,556		2,032
Support Staff														
Educational Assistants	\$	43,727	\$	14,317	\$	58,044	\$	49,569	\$	14,843	\$	64,412	\$	6,368
Early Childhood Educators *		41,248		13,835		55,083		45,799		11,359		57,158		2,075
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Numbers may not add due to rounding

* Ministry funding for salaries includes the Qualifications & Experience Grant and Labour Provision Ministry funding for benefits includes projected 2023-2024 Employee Life and Health Trust payments

