



## **AUDIT COMMITTEE (PUBLIC)**

### **Report No. 19-001**

**21 January 2019**

### **Purchasing Policies Exceptions**

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#### **PURPOSE:**

1. To provide the Audit Committee with annual information regarding purchasing policies exceptions.

#### **CONTEXT:**

2. District policy, in alignment with the legislated Broader Public Sector (BPS) procurement directive, sets forth rules with respect to following a procurement process that is fair and transparent to all stakeholders.

As a general rule, a competitive procurement process is followed as outlined in the District purchasing policies; however, from time to time, special circumstances require non-competitive procurement.

All BPS organizations, including the OCDSB may use non-competitive procurement only in situations outlined in the Canadian Free Trade Agreement (CFTA), and the Canada-European Union Comprehensive Economic and Trade Agreement (CETA).

#### **KEY CONSIDERATIONS:**

3. Process for Non-Competitive Procurement  
Prior to the commencement of a non-competitive procurement, supporting documentation is completed and approved by the appropriate superintendent and the Director of Education or Chief Financial Officer.

Supply Chain Management (SCM) record and track all non-competitive procurement transactions in a central database under the three categories deemed acceptable by the free trade agreements (see Appendix A):

- non-application;
- single source; and
- sole source.

Non-application means that the goods or services being procured do not require a competitive bid process. Single source means that only one supplier is approached for a particular good or service. Sole source means that only one supplier can supply the goods or services required.

A fourth category of non-competitive procurement, nonconformance, is also tracked. Nonconformance procurements are those that fall outside of the free trade agreement exceptionalities and outside of the requirements of the District's purchasing policies. Nonconformity is defined as failure or refusal to conform to a prevailing rule or practice. Typically, these are the purchases where the requisitioner failed to obtain a sufficient number of competitive bids.

In the case of nonconforming procurement, payment does not occur until a rationale is documented that indicates why it was nonconforming and then signed by the appropriate superintendent and Director of Education or Chief Financial Officer.

In the case of exceptions, SCM follows up with the schools or departments reminding them of the District's purchasing policies and provides guidance with respect to strategic sourcing and possible procurement processes that can be used for future procurements.

Training is addressed on an ongoing basis through the Finance department's school support hotline, telephone support and guidance from SCM staff, and presentations to principals and office administrators at school operations meetings and office administrator meetings.

#### 4. Purchasing Policies Exceptions

Attached as Appendices B and C are the purchasing policies exceptions for September 2017 to August 2018, as well as the previous annual (2016-2017) purchasing exception report for comparison purposes.

As noted, the total dollar value of purchase orders processed in 2017-2018 was 29% higher than the previous year. The number of purchasing exceptions in all categories has increased slightly from the previous year. However, the non-conformance purchases remain at less than 1% of the total number of purchase orders processed and less than 1% of the total dollar value of purchase orders processed.

SCM staff continue to make presentations to principals, vice-principals, office administrators and departmental staff on the BPS procurement directive competitive bidding requirements, as well as the District's purchasing policies.

### **RESOURCE IMPLICATIONS:**

5. Competitive procurement ensures optimum value for money.

### **COMMUNICATION/CONSULTATION ISSUES:**

6. There is regular communication with schools and departments regarding tendered standing offer contracts that have already gone through the rigour of a competitive procurement process. This enables schools and departments to acquire goods or services in a timely and cost-effective manner.

Updated purchasing policies and procedures are communicated to District staff in a timely fashion. Purchasing policy nonconformance is brought to the attention of the requisitioner and to their respective superintendent to prevent future occurrences.

This purchasing exceptions report is provided on an annual basis. However, should there be an occurrence of substantial nonconformance, it will be brought to the attention of the Audit Committee immediately, staff will not wait to include it in the annual report.

## **STRATEGIC LINKS:**

7. In addition to requirements that ensure the Ottawa-Carleton District School Board (OCDSB) is able to effectively maintain and operate safe and healthy learning and working environments for its students and staff, enhanced operational practices, including responsible management of financial resources, is a key component to achieving the OCDSB stewardship goals.

## **GUIDING QUESTIONS:**

8. The following question is provided to support the discussion of this item by the Committee:
  - How does this activity connect with the Audit Committee's objectives?

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Michael Carson  
Chief Financial Officer

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Camille Williams-Taylor  
Director of Education and  
Secretary of the Board

## **APPENDICES**

Appendix A Sole Source

Appendix B Purchasing Policies Exceptions for Fiscal Year 2017-2018

Appendix C Purchasing Policies Exceptions for Fiscal Year 2016-2017