



Phase 2 – SERM Implementation (decided estimation completion December 2019)

| Sample Tasks | Target Deliverable | Percentage Complete at Aug 30/19 |
|---|--|----------------------------------|
| Task 1: Conduct Strategic Risk Assessment ("Corporate Risk Profile") and planning implications for 2020 | OCDSB Profile of Key Risks | 60% |
| Task 2: Prepare ERM Integration | SERM Implementation Plan | 25% |
| Task 3: Execute ERM Integration – Planning <ul style="list-style-type: none"> - Reviewing resource allocation and the OCDSB Planning and budget cycles & processes - Establishing natural crossover points in all three processes for inclusion or enhancement of risk management activity | SERM Integration into OCDSB Planning process, guidance, tools & training | 0% |
| Task 4: Develop, test and refine OCDSB SERM Policy/Framework & Toolkit <ul style="list-style-type: none"> - Risk appetite statement orientation - Risk rating approach - Risk register - Risk reporting format | OCDSB SERM toolkit | 50% |
| Task 5: Develop & deliver ERM component of Management Training & orientation | OCDSB Management Training of SERM | 25% |
| Task 6: Develop ERM component of OCDSB existing training & orientation | OCDSB General Training of SERM & Toolkit | 0% |
| Task 7: (Option) conduct risk assessment unique to OCDSB project and upcoming key decision applying OCDSB SERM Toolkit | Applying SERM to 3 OCDSB decisions | 15% |
| Task 8: Project transition to OCDSB resources | Lessons Learned & Key Outcomes | 0% |
| Task 9: Project Closeout | Final payment | |