

**Creating a Culture of...** Innovation, Caring and Social Responsibility

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### 2019-2020 Approved **Budget Staffing** Displayed by FTE and Percentage of Total **Union-Exempt** Staff 156.5 1.9% **Education Support Professionals** 627.05 7.7% **Custodial and** Maintenance 705.62 8.7% **Academic Staff Early Childhood** 4876.32 Educators 393.21 59.8% 4.8% Extended Day Program and Infant **Toddler Program** 295.20 3.6% Educational Assistants 750.00 9.2%

**Principals and Vice-principals Student Services** 252.75 3.1%

> **Note:** 83.8% of the Academic Staffing budget is mandated.



Professional

Personelle

94.60 1.2%

## What Informs Our Practice in Academic Staffing?

#### **Strategic Plan**

- high expectations for all students in all programs
- differentiation and timely intervention
- equitable and inclusive classrooms
- effective parent and community engagement

#### **Innovation for Change**

• specialized programs and staff supports

#### **Collective Agreements:**

- staffing formulas
- teaching assignments and preparation time
- qualifications

#### **Regulatory and Legislative Requirements**

- Reg. 132/12, Class Size Regulation
- Reg. 274/12, Hiring Practices

### **ROLE OF TRUSTEES**

Approval of annual budget, including staffing levels, aligned with District priorities for improving student achievement and wellbeing; meet legislated and collective agreement obligations.

### **ROLE OF SENIOR STAFF**

Implementation of budget decisions; effective allocation of staffing resources across schools and departments.

### **ROLE OF PRINCIPALS**

Creating conditions to meet student achievement and wellbeing goals; effective use of resources through staffing assignments. Lead and supervise the instructional core; organize, deploy and supervise staff; carry out operations for safety and compliance; collaborate with the community

OPSBA Guide to Good Governance, 2018



### VISION

#### COMPLIANCE





# **Staffing for Student Success**

## **School Supports**

#### **Principals & Vice-Principals**

- Lead and supervise the instructional core
- organize, deploy and supervise staff •
- carry out operations for safety and compliance;
- collaborate with the community

#### **Teacher Librarians** (secondary)

develop student literacy, support teachers' classroom programs, and develop the library as a technological hub in the school

#### **English as a Second** Language Teachers collaborate with classroom

teachers on strategies to support the needs of English language learners, or provide instruction in a congregated English Language Development class

#### **Intermediate Student** Success Teachers (ISST) support intermediate students to prepare them for the transition to secondary school through credit recovery and student re-

engagement strategies

**Classroom Teachers** 

provide quality instruction to students in the subjects or classes

assigned to them

#### **Guidance Counsellors/Teachers (secondary)**

provide direct individual support by connecting parents and students to community and school resources and offering post-secondary and career planning services

#### **Special Education Teachers**

Learning Support Teachers (LST) in elementary and secondary schools and Learning Resource Teachers (LRT) in elementary schools collaborate with classroom teachers on strategies and supports for students in special education, support the IPRC process and administer educational assessments

#### **Specialized Program Classroom Teachers**

provide guality instruction for students with varying special education needs in one of the District's 200+ specialized program classes



### **System Level Supports**

#### Instructional Coaches

partner with teachers to improve teaching and learning in areas of literacy, numeracy and so on, so students are more successful

#### **Indigenous Education Teacher**

support classroom teachers in creating tasks/ activities that reflect First Nations, Metis and Inuit perspectives and histories

#### Learning Support Consultants (LSC)

provide support and coaching to school based staff to support students with special education needs in the regular classroom and specialized programs through a tiered intervention approach









**System Supports** 

#### **Itinerant Central Supports**

**Hearing & Visual Teachers** assigned to support blind and low vision, or deaf and hard of hearing students

#### **Social Emotional** Learning Teachers (SELT)

collaborate with school based staff on strategies to help students understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions

#### Differentiated **Learning Formats**

Alternate Programs, Adult High School, School Within a College (SWAC), Ontario Youth **Apprenticeship Program (OYAP)** support unique needs of some students to learn in a differentiated setting and format

## **OCDSB's Annual Academic Staffing Cycle**



#### **Sample Elementary Model**

#### Description

#### Kindergarten to grade 8

- Dual track Early French Immersion and English with Core French
- 1 specialized program class

#### **Enrolment of 561 students**

- 97 kindergarten students
- Early French Immersion (EFI) students: •
- 120 primary (grades 1 to 3) •
- 202 junior intermediate (grades 4 to 8)
- English students: ٠
- 35 primary
- 99 junior intermediate

#### **School Organization**

- 4 Kindergarten classes
- 14 EFI classes:
  - » 2 grade 1, 1 grade <sup>1/2</sup>, 1 grade <sup>2/3</sup>, 2 grade
  - » 1 grade 4, 1 grade <sup>4/5</sup>, 1 grade 5, 2 grade
  - » 1 grade 7, 1 grade <sup>7/8</sup>, 1 grade 8
- 6 English classes:
  - » 1 grade <sup>1/2</sup>, 1 grade <sup>3/4</sup>
  - » 1 grade <sup>4/5</sup>, 1 grade 6, 1 grade 7; 1 grade
- 1 specialized program class

#### Staffing

- 1 principal, 0.5 vice-principal
- 25 FTE classroom teachers •
- 4.78 FTE preparation time coverage
- 1 LST teacher, 1 LRT teacher, 0.25 ISST
- 0.29 "needs" to minimize disruption caused by surplus declaration, organizational difficulties, t assist Intermediate schools in providing some specialized programs and to address other potential implementation issues
- 33.82 FTE total staff •



## **Examples of School Models**

Sample Secondary Model
Description
Grade 9 to 12 high school
<ul> <li>English as a Second Language (ESL)/English Language Development (ELD) program, French Immersion, Core French</li> </ul>
5 specialized program classe
Enrolment of 1055 students
School Organization
<ul> <li>199 grade 9s — 77 classes or sections</li> <li>227 grade 10s — 83 classes or sections</li> <li>238 grade 11s — 81 classes or sections</li> <li>379 grade 12s — 120 classes or sections</li> </ul>
Staffing
<ul> <li>1 Principal, 2 vice-principals</li> <li>78.33 FTE teachers, including:</li> <li>2.33 LST</li> <li>2.66 guidance teachers, 1.0 full-time teacher librarian</li> <li>6.17 ESL/ELD teachers</li> <li>1.83 student success teachers</li> <li>5.33 specialized program class teachers</li> <li>60 classroom teachers</li> </ul>



## **Next Steps**

March 3, 2020	Academic Staffing - Discussion Report
March 24, 2020	Academic Staffing - Final Report
April 2020	Tentative Academic Position Allocations Distributed to Schools
April 2020	Principals Develop Teaching Assignments
May – June 2020	Elementary and Secondary Teacher Transfer and Hiring Process
May 25, 2020	Staff Recommended Budget
May 31, 2020	Tentative Educational Assistant (EA) Assignments Shared
June 22, 2020	Board Approval of Staff Recommended Budget

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