

**Ottawa-Carleton District School Board**  
Comparative Summary of Operating Expenses by Program Area  
2020-2021 Updated Financial Forecast

Appendix B  
to Report 21-045

In \$ Millions  EXPENSE CATEGORY	2020-21						2019-20					
	Budget	Revised Estimates	YTD Mar 2021	Year End Forecast	Variance		Budget	Revised Estimates	YTD Mar 2020	Year End Actual	Variance	
					Forecast minus Budget	Change from Budget					Year End minus Budget	Change from Budget
<b>Instruction</b>												
Salaries and Benefits	686.6	694.8	392.9	698.4	11.9	1.7%	658.8	657.4	372.1	658.2	(0.6)	-0.1%
Salaries and Benefits (Occasional Teachers)	17.4	23.4	17.6	22.1	4.7	27.0%	17.0	18.0	15.5	17.7	0.7	4.2%
Staff Development, Supplies and Services	30.1	30.5	16.7	19.5	(10.6)	-35.2%	27.3	27.4	10.6	16.4	(10.8)	-39.8%
Fees, Contractual and Rentals	8.4	8.6	8.2	13.5	5.1	61.4%	10.4	10.4	9.1	13.1	2.7	26.2%
<b>Instruction Sub-Total</b>	<b>742.3</b>	<b>757.2</b>	<b>435.5</b>	<b>753.4</b>	<b>11.1</b>	<b>1.5%</b>	<b>713.5</b>	<b>713.3</b>	<b>407.3</b>	<b>705.5</b>	<b>(8.0)</b>	<b>-1.1%</b>
<b>Continuing Education</b>												
Salaries and Benefits	10.0	9.7	4.7	9.7	(0.2)	-2.3%	10.7	10.5	5.1	10.1	(0.6)	-5.6%
Staff Development, Supplies and Services	0.5	0.5	0.2	0.8	0.3	68.0%	0.5	0.6	0.2	0.3	(0.2)	-46.4%
Fees, Contractual and Rentals	0.5	0.5	0.4	0.5	-	0.0%	0.5	0.5	0.4	0.4	(0.1)	-17.0%
<b>Continuing Education Sub-Total</b>	<b>10.9</b>	<b>10.7</b>	<b>5.3</b>	<b>11.0</b>	<b>0.1</b>	<b>1.0%</b>	<b>11.6</b>	<b>11.5</b>	<b>5.7</b>	<b>10.7</b>	<b>(0.9)</b>	<b>-7.9%</b>
<b>Transportation</b>												
Salaries and Benefits	1.3	1.3	0.8	1.4	0.1	11.3%	1.2	1.2	0.8	1.4	0.2	13.4%
Staff Development, Supplies and Services	0.5	2.3	0.4	2.3	1.9	408.1%	0.4	0.4	0.4	0.4	(0.0)	-2.3%
Fees, Contractual and Rentals	45.1	38.3	25.1	36.1	(9.1)	-20.1%	44.5	44.5	29.8	38.4	(6.0)	-13.6%
<b>Transportation Sub-Total</b>	<b>46.9</b>	<b>41.9</b>	<b>26.4</b>	<b>39.9</b>	<b>(7.1)</b>	<b>-15.0%</b>	<b>46.0</b>	<b>46.1</b>	<b>31.0</b>	<b>40.2</b>	<b>(5.9)</b>	<b>-12.8%</b>
<b>School Facilities</b>												
Salaries and Benefits	54.2	56.9	28.8	56.6	2.4	4.4%	51.6	51.8	29.2	52.3	0.7	1.4%
Staff Development, Supplies and Services	26.4	29.5	15.3	31.2	4.7	17.9%	24.9	25.4	13.7	23.3	(1.5)	-6.2%
Fees, Contractual and Rentals	9.0	9.0	8.7	9.0	-	0.0%	8.5	10.0	6.5	8.4	(0.1)	-0.8%
Other/Temporary Pupil Accommodation	1.9	3.0	0.6	3.0	1.1	56.9%	1.9	3.0	0.9	2.5	0.6	31.5%
Interest Charges on Capital	4.1	4.1	2.1	4.1	-	0.0%	4.3	4.3	2.2	4.3	-	0.0%
School Facilities Renewal Expense	5.1	6.3	8.3	6.3	1.2	23.8%	5.1	5.7	3.7	6.3	1.2	23.7%
<b>School Facilities Sub-Total</b>	<b>100.7</b>	<b>108.7</b>	<b>63.7</b>	<b>110.1</b>	<b>9.4</b>	<b>9.4%</b>	<b>96.3</b>	<b>100.1</b>	<b>56.3</b>	<b>97.2</b>	<b>0.9</b>	<b>0.9%</b>
<b>Central Administration</b>												
Salaries and Benefits	17.7	18.0	10.3	18.7	1.0	5.6%	17.2	17.4	10.0	17.9	0.6	3.6%
Staff Development, Supplies and Services	2.1	2.1	2.8	2.3	0.2	10.1%	2.1	2.1	1.4	3.1	1.0	48.0%
Fees, Contractual and Rentals	1.8	1.9	0.8	1.2	(0.6)	-35.8%	2.1	1.9	0.7	1.2	(0.8)	-39.5%
<b>Central Administration Sub-Total</b>	<b>21.6</b>	<b>21.9</b>	<b>13.9</b>	<b>22.2</b>	<b>0.6</b>	<b>2.6%</b>	<b>21.4</b>	<b>21.5</b>	<b>12.1</b>	<b>22.3</b>	<b>0.8</b>	<b>3.9%</b>

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<b>Other</b>												
Extended Day Program Compensation	17.1	12.1	6.2	12.1	(5.0)	-29.0%	16.3	15.2	1.4	15.1	(1.2)	-7.5%
Extended Day Program Supplies/Int Svcs	1.4	0.7	0.2	0.7	(0.7)	-48.6%	1.4	1.1	0.1	0.7	(0.6)	-45.4%
Child Care Program Compensation	1.9	1.9	0.8	1.9	(0.0)	-1.2%	1.9	1.9	1.0	1.8	(0.1)	-3.9%
Child Care Program Supplies/Int Svcs	0.1	0.1	0.1	0.1	(0.0)	-7.4%	0.1	0.1	0.0	0.1	(0.1)	-55.1%
Recoverable Compensation (Secondments)	6.6	6.6	7.0	6.6	-	0.0%	7.3	7.3	11.5	6.8	(0.5)	-6.8%
COVID Response, Legal Provisions	5.4	0.2	-	3.2	(2.1)	-39.7%	-	-	0.1	0.2	0.2	n/a
Fifty-Five Board Trust (Capital and Interest)	2.5	2.5	-	2.5	-	0.0%	2.5	2.5	-	2.5	-	0.0%
<b>Other Sub-Total</b>	<b>35.0</b>	<b>24.2</b>	<b>14.3</b>	<b>27.2</b>	<b>(7.8)</b>	<b>-22.3%</b>	<b>29.5</b>	<b>28.1</b>	<b>14.2</b>	<b>27.2</b>	<b>(2.3)</b>	<b>-7.8%</b>
<b>Amortization</b>												
Ministry Approved Projects	56.1	55.8	34.2	55.8	(0.3)	-0.6%	61.8	56.9	31.5	50.7	(11.0)	-17.9%
Board Approved Projects	0.7	0.5	0.2	0.5	(0.2)	-31.2%	0.1	0.4	-	0.3	0.2	302.4%
<b>Amortization Sub-Total</b>	<b>56.8</b>	<b>56.2</b>	<b>34.4</b>	<b>56.2</b>	<b>(0.5)</b>	<b>-0.9%</b>	<b>61.8</b>	<b>57.2</b>	<b>31.5</b>	<b>51.0</b>	<b>(10.8)</b>	<b>-17.5%</b>
<b>Grand Total</b>	<b>1,014.2</b>	<b>1,020.9</b>	<b>593.4</b>	<b>1,020.0</b>	<b>5.8</b>	<b>0.6%</b>	<b>980.2</b>	<b>977.8</b>	<b>558.0</b>	<b>954.0</b>	<b>(26.2)</b>	<b>-2.7%</b>

Finance 2021.05.05 (numbers may not add due to rounding)